GTA 07-10-003

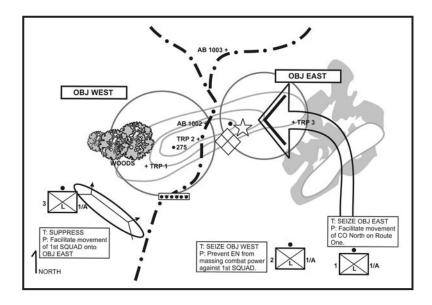
DEPARTMENT OF THE ARMY U.S. Army Infantry School March 2003

SMALL UNIT LEADER'S CARD (INFANTRY)

(References FM 7-8, FM 7-10, SH 21-76)

This GTA supersedes GTA 21-2-9 dated January 1971.

This concept sketch is referenced on pages 6, 7, and 8 of this GTA.



TLP STEPS*

- **1.Receive Mission**
- 2.Issue Warning Order (#1)
- 3. Make a Tentative Plan (5-step process outlined to the right)
- 4.Initiate Movement (If necessary)
- 5.Conduct Reconnaissance
- 6.Complete Plan
- 7.Issue OPORD
- 8.Supervise

* These steps are not necessarily sequential – some steps may be accomplished at the same time, others may be repeated (i.e., Reconnaissance or Initiate Movement).

This chart depicts the steps of the TROOP-LEADING PROCEDURES and the relationship between the TLPs and the development of the OPORD.

- Mission Analysis (develops OPORD para 1b)
 Analysis of <u>MISSION</u>

 Purpose (mission and intent 1 and 2 levels up)
 Task specified, implied, essential
 Constraints
 Restated Mission who, what (task), when, where, why (purpose), type of operation

 ENEMY (develops SITTEMP and para 1A)
 TERRAIN AND WEATHER (develops OPORD para "0")
 significant conclusions of effects on the section of the section of
 - enemy/friendly
- TROOPS AND SUPPORT AVAILABLE assets
- and capabilities

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- TIME AVAILABLE (1/3, 2/3 rule)
 CIVIL CONSIDERATIONS
- Risk assessment (tactical/ accidental risks)
- Issue Warning Order (#2), which includes conclusions of METT-TC analysis

•2 Course of Action Development

- (develops para 3 of OPORD)
- Analyze Relative Combat Power compare enemy and friendly strengths and weaknesses – TTP: use the elements of combat power as a guide (maneuver, firepower, protection, leadership,
- information)
- Generate Options
- > Determine Decisive Point
- >Determine Doctrinal Requirements (i.e., SOSRA)
- Determine Purposes of Main and Supporting Efforts
- Array Initial Forces
- Develop Scheme of Maneuver positioning of forces and establishment of control measures.
 Assign Headquarters
- Prepare COA Statement and Sketch

•3 <u>Analysis of COA</u> - compare friendly plan against likely enemy reaction to this plan. Update scheme of maneuver accordingly. This step takes into account the enemy's likely reactions to your friendly plan.

•4 & 5 COA Comparison and COA

Selection - only if time allows for developing more than 1 COA; <u>rarely</u> conducted at company and below Issue *Warning Order* (#3) contains update to METT-TC analysis, scheme of maneuver. Task Organization: Describe the allocation of forces to support the commander's concept.

0. TERRAIN/WEATHER. Weather and Light Data and General Forecast:								
High	Moonrise	Sunrise	Wind Speed	Moonphase	BMNT			
Low	Moonset	Sunset	Wind Direction	% Illumination	EENT			

(Discuss the effects on friendly and enemy - i.e., how does it affect your mission.)

Visibility: Does it favor attacker or defender (Illum %, etc)?

Wind: Speed and direction (affects on obscuration and NBC)

Precipitation: Effects on trafficability, visibility, NBC and smoke.

Cloud Cover: Effects on aviation, visibility, laser-guided munitions. Also, certain conditions enhance smoke and chemical use.

Temperature: Effects on personnel and equipment use; air density affects aviation payloads and smoke operations.

Terrain: Analyze using "OAKOC." This <u>procedure</u> is to first identify where forces have difficulty moving (Obstacles) – then identifying areas where forces can travel (Avenues of Approach) become more evident. Leaders may analyze "OAKOC" in any order they choose.

- Obstacles: Identify both existing and manmade obstacles, specifically highlighting those on/around the OBJ.
- Avenues of Approach (AoA): Identify routes (air, ground, mounted, dismounted) of attacking forces leading to their OBJs or key terrain.
- Key Terrain: Identify terrain that provides a marked advantage to whomever controls it. If present, identify DECISIVE TERRAIN that must be controlled for success of the unit.
- Observation/Fields of Fire: Identify areas that provide observation and engagement possibilities for direct and indirect fire systems. Focus on identifying such positions in and around the OBJ, for both friendly and enemy forces. Locate inter-visibility (IV) lines: terrain that prevents observation from one point to another.
- Cover and Concealment: Identify positions that provide cover (protection from fire) and concealment (protection from observation). Positions of cover can often be found on the forward slope of IV lines.
 (Discuss the effects on friendly and enemy in your area of operations - i.e., how does it affect your mission.)

1. SITUATION.

a. Enemy Forces. The enemy situation in higher headquarters' OPORD (paragraph 1.a.) is the basis for this, but the leader refines this to provide the detail required by his subordinates. Include enemy support from higher, which may affect your mission.

• Composition: Identify the enemy we are facing using (if available) enemy order of battle diagrams. (What is the enemy's task organization?) Also identify the enemy's equipment (weapons and ranges, NVD, etc.). Describe the number of enemy (**STRENGTH**) and number of weapons available.

- Disposition: Where is the enemy and his weapon systems located? What is the enemy's mission? (Point to map or show on sand table.) Include both known and suspected locations.
- Capabilities: What CAN the enemy do?
- Recent Activities: Describe the enemy's most likely course of action. If possible, use a sketch or sand table to aid in this description.
- b. Friendly Forces. This information is in paragraph 1b, 2 and 3 of higher headquarters' OPORD.
 (1) Include the mission, the commander's intent, and concept of operations for headquarters one and two levels up.
 - (2) Identify the locations of units to the left, right, front, and rear. State those units' task and purpose and how those units will influence your unit, particularly adjacent unit patrols.

c. Attachments and detachments. Do not repeat information already listed under Task Organization. Try to put all information in the Task Organization. However, when not in the Task Organization, list units that are attached or detached to the headquarters that issues the order. State when attachment or detachment is to be effective if different from when the OPORD is effective (such as on order, on commitment of the reserve). Use the term "remains attached" when units will be or have been attached for some time.

2. MISSION. State the mission derived during the planning process. There are no subparagraphs in a mission statement. Include the 5 Ws: Who, What (task), Where, When, and Why (purpose).

3. EXECUTION.

a. Concept of the Operations. The concept of operations may be a single paragraph, may be divided into two or more subparagraphs or, if unusually lengthy, may be prepared as a separate annex. The concept of operations should be based on the COA statement generated during the third step of the troop-leading procedures. The concept statement should be concise and understandable, and describe in general terms how the unit will accomplish its mission from start to finish.

The concept-

- · Describes the employment of major maneuver elements in the form of a concept statement.
- · Identifies by sub unit the main effort and supporting efforts.
- Describes a general plan of fire support or "scheme of fires" supporting the maneuver with fires.
- Describes the integration of other major elements or systems within the operation. These include, for example, reconnaissance and security elements, intelligence assets, engineer assets, and air defense.
- (1) Maneuver. The maneuver paragraph addresses, in detail, the mechanics of the operations. Specifically address all subordinate units and attachments by name, giving each its mission in the form of a task and purpose. The main effort must be designated and all other subordinates' missions must relate to the main effort. (At the squad level, actions on the objective will comprise the majority of this paragraph and therefore could address the plan for actions on the objective, engagement/disengagement criteria, an alternate plan in the event of compromise or unplanned movement of enemy forces, and a withdrawal plan. In other words, all actions of this unit from start of mission until completion.)
- (2) Fires. Clarify scheme of fires to support the overall concept. This paragraph should state which maneuver unit is the main effort and has priority of fires, to include stating any essential fire support tasks (task, purpose, method, effect) that this has responsibility for firing. A target list worksheet and fire support overlay are referenced here, if applicable. Specific targets are discussed and pointed out on the terrain model.

b. Tasks to Maneuver Units. Clearly state any tasks for each maneuver unit that reports directly to the headquarters issuing the order. List units in the same sequence as in the task organization, including reserves. Use a separate subparagraph for each maneuver unit. Only state tasks that are necessary for comprehension, clarity, and emphasis. Place tactical tasks that affect two or more units in coordinating instructions. Platoon leaders task their subordinate squads. Those squads may be tasked to provide any of the following special teams: reconnaissance and security, assault, support, aid and litter, EPW and search, clearing, and demolitions. Detailed instructions may also be given to platoon sergeants, RATELOS, compassmen, and pacemen.

c. Tasks to Combat Support Units. Use these subparagraphs only as necessary. List CS units in subparagraphs in the same order as they appear in the task organization. Use CS subparagraphs to list only those specific tasks that CS units must accomplish and that are not specified or implied elsewhere. Include organization.

d. Coordinating Instructions. List only instructions applicable to two or more units and not routinely covered in unit SOPs. This is always the last subparagraph in paragraph 3. Complex instructions should be referred to in an annex. Subparagraph d(1)-d(5) below are mandatory.

- (1) Time schedule (rehearsals, backbriefs, inspections and movement).
- (2) Commander's critical information requirements (CCIR).
 - (a) Priority intelligence requirements (PIR) Intelligence required by the commander for planning and decision making.
 - (b) Essential elements of friendly information (EEFI) Critical aspects of friendly operations that, if known by the enemy, would compromise, lead to failure, or limit success of the operation.
 - (c) Friendly force information requirements (FFIR) Information the commander needs about friendly forces available for the operation. May include personnel status, ammunition status, and leadership capabilities.
- (3) Risk reduction control measures. These are measures unique to this operation and not included in unit SOPs and can include mission-oriented protective posture, operational exposure guidance, vehicle recognition signals, and fratricide prevention measures.
- (4) Rules of engagement (ROE).
- (5) Environmental considerations.
- (6) Force protection.
- (7) Movement plan. Use terrain model and or sketch. State azimuths, directions, and grid coordinates. (a) Order of movement, formation, and movement technique.
 - (b) Actions at halts (long and short).
- (c) Routes.
- (d) Departure and reentry of friendly lines.
- (e) Rally points and actions at rally points (plan must include IRP, ORP, PF, and RRP and all other planned rally points to include grid location and terrain reference).
- (f) Actions at danger areas (general plan for unknown linear, small open areas and large open areas; specific plan for all known danger areas that unit will encounter along the route).

 SERVICE SUPPORT. Address service support in the areas shown below as needed to clarify the service support concept. Subparagraphs can include:

a. General. Reference the SOPs that govern the sustainment operations of the unit. Provide current and proposed company trains locations, casualty and damaged equipment collection points, and routes.

b. Materiel and Services.

- (1) Supply (may also consider how the unit is fueled, fixed, sustained, manned, moved and armed)
 - (a) Class I Rations plan.
 - (b) Class V Ammunition.
 - (c) Class VII Major end items (weapons).
 - (d) Class VIII Medical. (e) Class IX – Repair parts.
 - (f) Distribution methods.
- (2) Transportation.
- (3) Services (laundry and showers).
- (4) Maintenance (weapons and equipment).
 - (a) Medical evacuation and hospitalization. Method of evacuating dead and wounded, friendly and enemy personnel. Include priorities and location of CCP/AXPs.
 - (b) Personnel support. Method of handling EPWs and designation of the EPW collection point.

COMMAND AND SIGNAL. This paragraph states where command and control facilities and key leaders are located during the operation.

- a. Command.
 - Location of the higher unit commander and CP.
 Location of key personnel and CP during each phase of the operation.
 Succession of command.
 - (4) Adjustments to the SOP.

b. Signal.

- (1) ANCD day ____ is in effect.
- (2) Methods of communication in priority.
- (3) Pyrotechnics and signals to include arm-and-hand signals.
- (4) Code words.
- (5) Challenge and password (used when behind friendly lines).
- (6) Number combination (used when forward of friendly lines).
- (7) Running password.(8) Recognition signals (near/far and dav/night).
- (8) Recognition signals (near/far and day/night

c. Special Instructions to RATELOs.

ISSUE ANNEXES, ISSUE TIME HACK, ASK FOR QUESTIONS

SAMPLE SQUAD OPORD for 1st SQUAD (main effort) using the concept sketch on page one of this GTA.

NOTE: As a <u>SQUAD OPORD</u>, some elements of the sample OPORD will not apply. At the PLATOON level, the platoon leader's OPORD should contain much of the information presented in the OPORD shell.

TASK ORG: Task organization for our squad is pure. WEATHER: (State weather facts and conclusions here.) TERRAIN:

Obstacles: The terrain along our advance is unrestricted as it will not force us to change formations. Additionally, there is an AT/AP minefield located to the south of the OBJ along the N/S running trail.

Avenues of Approach: We will be traveling to the east flank of the objective. There is a PLT-sized mounted avenue of approach along an improved trail, which splits the objective. Enemy reinforcements may use this trail network to counterattack.

Key Terrain: The hilltop (275), where the enemy is located, is DECISIVE terrain as its control is vital to mission accomplishment for the platoon. The small hill to the SE of our OBJ is key terrain, because it overwatches movement from the southeast of the OBJ. The enemy may have patrols that extend to this terrain as part of his security plan.

Observation/Fields of Fire: From the OBJ, the enemy can range out to 2K along the trail network. His observation is blocked to the SE by the IV line running along the small hill. Our squad can travel unobserved up to the small hill to the SE of the OBJ. Once we crest that hill, we will have good fields of fire up to the hilltop on the OBJ (TRP2). We will not be able to engage anything west of TRP2.

Cover and Concealment: The small shrubs located to the east of the OBJ will provide some concealment. The hill to the east will provide cover.

1. SITUATION.

ENEMY FORCES:

- The <u>general situation</u> is that the enemy has deployed forward outposts to provide early warning. He is
 protecting a small village located 2K north where there is a weapons cache. There is another defense
 line around the village 1.5K to the north.
- The enemy we face (<u>composition</u>) is a squad outpost located on hill 275. He has five to seven
 infantrymen who are part of the enemy's recon platoon. They have one machine gun, one grenade
 launcher, and small arms. They only have two sets of NVGs that will be utilized by the squad leader, and
 the AG for the machine gunner. They have a radio that will reach their platoon leader, located 1.5K to
 the north.
- Our enemy on Hill 275 has a mission of disrupting our forward advance, to provide time for the main
 defenses to complete their defense preparation. The enemy does have a reserve that can reinforce this
 hill within 1 hour of being notified. He will approach from the north using the trail system. This reserve is
 mounted on a technical vehicle (.50-caliber MG) with 4-6 infantry.
- The enemy on the OBJ is capable of digging in waist high trenches, and utilizing a roving patrol to his
 flanks. Due to the small number of soldiers in this outpost, he will do so about once per hour. This patrol
 is expected to travel within line of site of the main positions as they do not have additional radios for
 communication. The enemy is <u>capable</u> of calling in fire missions with the PLs 81-mm mortar, but we do
 not expect these fires to be responsive.
- The enemy's most <u>probable COA</u> is as follows: This main effort is his MG team. This MG team will be oriented on the obstacle to his front along the trail. He will have a supplementary position to his flank. This MG team has the mission of disrupting our forces to provide time for the main defenses to complete their defensive preparation. The squad's supporting effort is the remaining infantrymen. These will employ patrols to the flanks, and when not patrolling, be positioned to protect the flanks of the MG, while allowing them to provide direct fire to the obstacle. He will withdraw when he feels he can no longer defend his position, and he has identified supplementary positions to the north. He feels that if he can continue to halt our advance from his supplementary positions, the mounted reserve force will arrive to continue to heldey of our forces. This reserve force will also contain an additional technical vehicle to extract this forward squad.

FRIENDLY FORCES:

- Our platoon has the mission of (task) seizing hill 275 in order to (purpose) facilitate the advance of the company.
- We are the platoon's main effort squad and OBJ EAST is the PLs decisive point. 3d squad (plus MGs) will suppress the enemy on the objective, allowing us to maneuver to the OBJ. 2d squad will follow behind us and seize OBJ WEST to prevent enemy from massing combat power against us from the west.
- The company has a mission of destroying outposts to facilitate the advance of the battalion into the
 village. The company's decisive point is hill 275 this hill controls the primary attack route of the
 battalion. The other platoons in the company will pass through our position and continue to destroy other
 enemy outposts. The company commander's end state is that all enemy MG systems be destroyed, the
 battalion axis of advance is clear of minefields, and our forces are postured to destroy the enemy's
 counterattacks.

2. MISSION. 1st SQUAD/1st PLT/A CO will seize OBJ East NLT 24 0630 May XX to facilitate the advance of the company.

3. EXECUTION.

a. Concept of the Operation:

- · At the ORP, PL will conduct leader's recon of OBJ, taking the entire 3d squad as well.
- The PL will position the SBF, then continue recon of the OBJ. After return and dissemination of info, our squad will lead the remainder of the platoon along the east flank of the OBJ. We will approach to the OBJ until we reach the Hill to the SE – this will be our ASSAULT POSITION. From here, the PL will initiate with MGs from TRP 1 to TRP 3. Additionally, CO mortars will fire Target AB 1002 (Hilltop 275). On order (primary FM, alternate green star cluster) SBF will shift to TRP 2; our squad will advance to the OBJ.
- Once we reach the far east of the OBJ (TRP3), SBF will lift fire. (primary FM, alt. White star cluster)
- We will destroy the enemy and seize the OBJ, establishing overwatch positions to the north upon consolidation and reorganization.

(1) Maneuver:

<u>A TM</u> will establish base of fire from east end of OBJ to destroy enemy on HT 275 to allow B TM to advance against the enemy.

<u>B TM</u> will destroy enemy on HT 275 to facilitate the advance of the company.

ACTIONS ON THE OBJECTIVE:

From the ASLT PSN, the squad will assume a squad bounding overwatch movement technique, fire teams on line. B TM will establish a base of fire oriented on TRP2. Once A TM reaches the far end of the OBJ (vicinity TRP 3), A TM will establish base of fire oriented on TRP2. B TM will bound up on line with A TM. I will travel with the bounding element. If we take casualties, the CCP will be located at our ASSLT PSN. The PL will call for and adjust direct and indirect fires as we approach. From TRP3, our teams will utilize successive bounds – from the last covered position, I will have one fire team continue to provide suppression, while the other fire team will assault the enemy position. His positions are waist deep or lower, oriented to the south. We will approach from the northeast. Once the first team enters the trench, we will establish local security at the entry point and on order, pass the second team into the trench. Our focus is the destruction of the MG position. On order, our squad will papas 2d squad onto OBJ West. Upon C/R, we will establish overwatch positions to the north, prepared to destroy counterattack forces.

(2) Fires: The PL will fire Target AB 1002 (suspected MG position) while we are in the assault position. As we continue our attack, the PL will shift fires to the North (AB 1003) to suppress enemy counterattack forces. CO mortars will be firing from FP1 (vicinity CO ORP) – our unit does not have battalion mortars or artillery support. The essential fire support task for the platoon is the destruction of MG position. The purpose of this fire is to facilitate our platoon's maneuver onto the OBJ. Priority of CO Mortars is to our platoon, PL will adjust fires as necessary. Allocation is one target (AB 1002) on the MG position. There are no indirect fire restrictions.

b. Task to Maneuver Units:

List additional tasks not covered above here.

· Highlight duties covered by SOP as necessary to insure understanding of responsibilities.

c. Coordinating Instructions: List here-may be covered by SOP. Include specific responsibilities by name.

4. SERVICE SUPPORT.

- Highlight from PLT order as necessary. At a minimum, discuss CASEVAC plan.
- Ensure that smoke, signal devices, etc., are cross-leveled to the soldier responsible for execution.

5. COMMAND and SIGNAL.

• Highlight from PLT order as necessary. At a minimum, discuss PRI and ALT signal plans.

SQUAD OPORD for 3d SQUAD (SBF) using the concept sketch on page one of this GTA.

TASK ORG: Task organization for our squad is pure; we also have the two MG teams attached. WEATHER: (State weather facts and conclusions here.)

TERRAIN:

Obstacles: See previous example

Avenues of Approach: We will be traveling to the west flank of the objective. There is a mounted avenue of approach along an improved trail, which splits the objective. Enemy reinforcements may use this trail network to conduct its counterattack.

Key Terrain: The hilltop (275) where the enemy is located is DECISIVE terrain as its control is vital to mission accomplishment for the platoon. The small hill to the SW of our OBJ is key terrain, because it overwatches movement from the southeast of the OBJ. The enemy may have patrols that extend to this terrain as part of his security plan. This hill is the location from which we will establish our SBF position.

Observation/Fields of Fire: From the OBJ, the enemy can range out to 2K along the trail network. His observation is blocked to the SW by the IV line running along the small hill. Our squad can travel unobserved up to the small hill to the SW of the OBJ. Once we crest that hill, we will have good fields of fire up to the hilltop on the OBJ (TRP2). We may have some difficulty engaging areas east of TRP2. The PL has Identified TRP5 1, 2 and 3. TRP 1 is the western edge of the OBJ, where the woodline stops. TRP 2 is located on the topographical crest of the hill. TRP 3 is located on the far east of the OBJ.

Cover and Concealment: There is little concealment on the western side of the OBJ, so it is essential that we use the hill to the west to provide cover.

1. SITUATION. (Similar to previous example.)

2. MISSION. 3d Squad, 1st PLT, A CO will establish an SBF position to suppress the enemy to facilitate 1st Squad's assault of the enemy.

3. EXECUTION.

a. Concept: At the ORP, PL will conduct leader's recon of OBJ; our entire squad will accompany the PL. The PL and I will position our squad once at the SBF position, then the PL will continue recon of the OBJ. On order from the PL, we will initiate with MGs from TRP 1 to TRP3. Mortars will fire Target AB 1002 (Hilltop 275). On order (primary FM, alternate green star cluster) we will shift to TRP 2. On order, we will lift fire with a be prepared mission to clear obstacles along the trail. At this time, the PL will call forward the MGs to augment overwatch positions to the north of the OBJ.

(1) Maneuver:

<u>A TM</u> will secure the northern portion of the SBF position to allow the MGs to suppress the enemy. <u>B TM</u> will secure the southern portion of the SBF position to allow the MGs to suppress the enemy. <u>MG section</u> will suppress the enemy on OBJ to allow 1st Squad to seize OBJ East.

ACTIONS ON THE OBJECTIVE:

From the ORP, the squad will assume a squad bounding overwatch movement technique, fire teams in wedge, MG T1 will bound w/ A TM, MG TM2 w/ Bravo, Squad is prepared to conduct battle drill attack to destroy enemy forces occupying SBF position. PL will give guidance to me as far as positioning of MG teams while A and B Teams will secure flanks. If we take casualties, the CCP will be located to the south of our SBF position. On order, we will initiate fire from TRP 1 to TRP 3. (This action will occur once 1st Squad reaches their ASSLT PSN.) The PL will fire target AB1002. The MGs (on tripods) will initiate with 30 seconds of cyclic fire followed by rapid rate. From our SBF position (approximately 500 meters) we will have a beaten zone of 1M wide X 110 M long; therefore, it's essential that our MG positions run parallel to the trench line/ and enemy MG position. MGs will use enfilade fire. Engagement criteria for our MGs are the enemy MG position, then other bunkers. then dismounts. Criteria for small arms are dismounts, then fortified positions. The M203 will engage enemy bunkers, then dismounts. On order (FM or green star cluster), and once 1st Squad begins assault of OBJ, we will shift from TRP1 to TRP2. At this time, MG TM 1 continues to engage VIC TRP 2, MG TM 2 engages enemy vicinity TRP 1. At this time, MGs will utilize traverse and search fire. On order (1st Squad reaches TRP 3) our squad will cease fire. On order, MGs will link up with PL on OBJ: I will have A TM overwatch while B TM clears obstacles en route to the OBJ.

(See previous example for remainder of the OPORD.)

Task Organization:

0. TERRAIN/WEATHER. Weather and Light Data and General Forecast:

High	Moonrise	Sunrise	Wind Speed	Moonphase	BMNT
Low	Moonset	Sunset	Wind Direction	% Illumination	EENT

WEATHER EFFECTS:

TERRAIN:

Obstacles:

Avenues of Approach (AoA):

Key Terrain:

Observation/Fields of Fire:

Cover and Concealment:

TERRAIN EFFECTS:

- 1. SITUATION
- a. Enemy forces.

Composition:

Disposition:

Capabilities:

Recent Activities:

Enemy Most Likely COA:

b. Friendly forces.

(1) Mission/INTENT/Concept 1 level up:

Mission/INTENT/Concept 2 level up:

(2) Location/mission unit to:

North

South

East West

c. Attachments and detachments.

2. MISSION.

- 3. EXECUTION.
- a. Concept of the Operations.

(1) Maneuver (may include "Actions on the Objective" at the squad level).

(2) Fires.

- c. Tasks to maneuver units.
- d. Tasks to combat support units.

e. Coordinating instructions.

(1) Time schedule.

(2) Commander's critical information requirements (CCIR).

(3) Risk reduction control measures.

(4) Rules of engagement (ROE).

(5) Environmental considerations.

(6) Force protection.

(7) Movement plan.

(a) Order of movement, formation, and movement technique.

(b) Actions at halts (long and short).

(c) Routes.

Coordinating Instructions (continued)

(d) Departure and reentry of friendly lines.

- (e) Rally points and actions at rally points (plan must include IRP, ORP, PF, and RRP and all other planned rally points to include grid location and terrain reference).
- (f) Actions at danger areas (general plan for unknown linear, small open areas and large open areas; specific plan for all known danger areas that unit will encounter along the route).

4. SERVICE SUPPORT.

a. General:

b. Materiel and Services:

(1) Supply (may also consider how the unit is fueled, fixed, sustained, manned, moved and armed).

(a) Class I - Rations plan.

(b) Class V - Ammunition.

(c) Class VII - Major end items (weapons).

(d) Class VIII - Medical.

(e) Class IX - Repair parts.

- (f) Distribution methods.
- (2) Transportation.
- (3) Services (laundry and showers).
- (4) Maintenance (weapons and equipment).

(a) Medical evacuation and hospitalization.

(b) Personnel support. Method of handling EPWs and designation of the EPW collection point.

5. COMMAND AND SIGNAL.

a. Command.

(1) Location of the higher unit commander and CP.

(2) Location of key personnel and CP during each phase of the operation.

(3) Succession of command.

(4) Adjustments to the SOP.

b. Signal.

(1) ANCD day ____ is in effect.

(2) Methods of communication in priority.

Signal (continued) (3) Pyrotechnics and signals, to include arm-and-hand signals

(4) Code words.

(5) Challenge and password (used when behind friendly lines).

(6) Number combination (used when forward of friendly lines).

(7) Running password.

(8) Recognition signals (near/far and day/night).

c. Special Instructions to RATELOs.

ISSUE ANNEXES, ISSUE TIME HACK, ASK FOR QUESTIONS